



### What is a CSDR



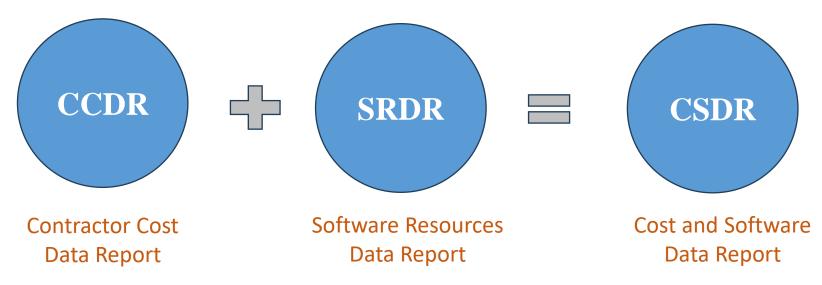


#### **Terms and Definitions**

- **CSDR**: Cost and Software Data Report
- CADE: Cost Assessment Data Enterprise
  - a secure web-based information system that hosts the controlled unclassified CSDR repository
  - CADE is access-controlled, and available through the public-facing CADE Portal website
- OSD CAPE: The Office of the Secretary of Defense Cost Assessment and Program Evaluation
- **DCARC**: Defense Cost and Resource Center
  - DCARC is part of the OSD Cost Assessment and Program Evaluation (CAPE) organization.
  - DCARC's primary role is to collect current and historical Major Defense Acquisition Program (MDAP) and Major Automated Information System (MAIS) cost and software resource data in a joint service environment, and make that data available for use by authorized government analysts to estimate the costs of ongoing and future government programs. Historical costs and software data are critical to developing reliable and accurate cost projections.
- ACAT: Acquisition Category
- MDAP: Major Defense Acquisition Program
- MAIS: Major Automated Information System



#### What is a CSDR



CSDRs are the primary means the DoD uses to collect data on the development, production, and sustainment costs incurred by contractors performing DoD acquisition contracts.

SRDRs supplements CCDRs with software metrics that provide a better understanding and improved estimating of software-intensive programs.

It is a DoD system for collecting actual costs, software data, and related business data.



#### What is a CSDR

- CCDRs and SRDRs are the primary means by which the Department of Defense (DoD) collects data on the costs that contractors incur on DoD programs.
- CSDR reporting requirements are determined by Acquisition Category (ACAT), program category, and the value of individual contracts and subcontracts within the program.
- Programs are categorized according to estimated dollar value for Research, Development, Test and Evaluation (RDT&E), production, annual acquisition and life-cycle costs.
- CSDR requirements apply to ACAT I programs and are the same for all contracts and subcontracts.
- Applying CSDR requirements to ACAT II and ACAT III programs are at the discretion of the services (cost centers).



### **CSDR** Requirements Threshold

#### **CSDR Summary**

May 2019

- All ACAT 1 Programs. ACAT 1 is defined as:
  - RDT&E > \$480M
  - Procurement > \$2.79B
- August 2018 Memorandum: CADE
  - Middle Tier Acquisition Programs where:
    - Total estimate expenditures > \$100M
    - Contracts > \$20M
- August **2019** Memorandum: CADE
  - All ACAT 2 Programs where:
    - Contracts > \$50M
    - Discretionary by Program Manager or Agency Cost Center at > \$20M

See OSD CCDR January 2019 Contract Cost Data Reporting Requirement details on next page

#### Missile Defense Agency: FVCR

• Implementation: Contractors are responsible for implementing Fixed and Variable reporting requirements on all subcontracts that meet the reporting thresholds determined by the Government Program Office



### **CSDR** Requirements Threshold

### Attachment B Contract Cost Data Reporting Requirements January 2019

	ACAT I	ACAT II	ACAT III-IV	Middle Tier Acquisition (Section 804)	
				Above ACAT I Dollar Threshold <sup>1</sup>	Below ACAT I Dollar Threshold
Programs With Cost Reporting Requirements	All	All <sup>2</sup>	Only programs identified in Feb-18 D,CAPE memo	All	>\$100M of projected investment
Cost Reporting Contract/Effort Threshold	>\$50M required, at discretion of PM and/or DDCA <sup>3</sup> for \$20-\$50M	>\$50M required, at discretion of PM and/or MILDEP Cost Center for \$20-\$50M	At discretion of MILDEP Cost Center	>\$20M required	>\$20M required
Cost Reporting Plan Approval Authority	CAPE	MILDEP Cost Center	MILDEP Cost Center	CAPE	MILDEP Cost Center
Waiver Authority	CAPE	CAPE	CAPE	CAPE	CAPE
Requirements Source	DoDI 5000.02	This Memo	This Memo	Aug-18 D,CAPE Memo	Aug-18 D,CAPE Memo

<sup>1</sup>ACAT I program threshold is RDT&E of more than \$480M (FY14 \$) or procurement of more than \$2.79B (FY14 \$)

<sup>2</sup> Reporting required for all ACAT II programs except those explicitly waived in Attachment A

<sup>3</sup>Program Manager (PM) and/or Deputy Director, Cost Assessment (DDCA)



#### **CSDR** and Related DIDs

- Contract Work Breakdown Structure, DI-MGMT-81334D (May 2011).
- Cost Data Summary Report, DI-FNCL-81565C (May 2011), **DD Form 1921**, Excel/XML Schema.
- Functional Cost-Hour Report, DI-FNCL-81566C (September 2015), **DD Form 1921-1**, Excel/XML Schema.
- Progress Curve Report, DI-FNCL-81567C (May 2011), **DD Form 1921-2**, Excel/XML Schema.
- Sustainment Functional Cost-Hour Report, DI-FNCL-81992 (May 2011), **DD Form 1921-5**, Excel/XML Schema.
- Contractor Business Data Report, DI-FNCL-81765C (March 2021), DD Form 1921-3, Excel.
- Software Development Report, DI–MGMT-82035A (October 2022), **DD Form 3026-1**, Excel/XML Schema.
- Software Maintenance Report, DI–MGMT-82035A (October 2022), **DD Form 3026-2**, Excel/XML Schema.
- Enterprise Resource Planning (ERP) Software Development Report, DI-MGMT-82035A (October 2022), DD Form 3026-3, XML Schema.
- Cost and Hour Report (FlexFile), DI-FNCL-82162 (November 2017), JSON encoded data file following FFS and DEI.
- Quantity Data Report, DI-MGMT-82164 (November 2017), JSON encoded data file following FFS and DEI.
- Maintenance and Repair Parts Data Report, DI-MGMT-82163 (November 2017), Excel.
- Technical Data Report, DI-MGMT-82165 (November 2017), Excel.

https://cade.osd.mil/policy/dids



#### **CCDR Review**

### Let's review the CCDR



# CCDR History "Legacy"

- ➤ Legacy CCDR Reports
  - Excel and XML formats
    - 1921 Cost Data Summary
    - 1921-1 Functional Cost Hour
    - 1921-2 Progress Curve Report
    - o 1921-5 Sustainment Functional Cost-Hour Report



#### Legacy Data

- 1921, 1921-1 and 1921-5: Cum-To-Date (Actuals) and At Complete (EAC)
- 1921-2: Cum-To-Date (Actuals)
- 1921, 1921-1 and 1921-5: Breakout by Recurring and Non-Recurring Costs by Cum-To-Date (Actuals) and At Complete (EAC)
- 1921-2: Breakout by Recurring Costs for Cum-To-Date (Actuals) only
- 1921-1, 1921-5: additional breakout by Government Functional Data Element
- 1921-2 additional breakout by Units/Lots, Government Functional Data Element



# CCDR History "Legacy"

#### > Contractors:

- "Difficult reports to create"
- "Different Reporting Structure than our CPR Reporting Structure"
- "Data Entry Errors"
- "Time Consuming"
- "Resource Draining"
- "Very Costly"

#### Government:

- "Same Reporting Format since the 1960's"
- "Time Consuming to Industry"
- "Allocations are not Transparent"
- "No time phasing of Actuals"
- "Report generation prone to Human Error""
- "Difficult to Consolidate Data to Analyze"





# CCDR History "FlexFile"

- ➤ Introduced in May 2019 for all new contracts
  - (1) Cost and Hour
  - (2) Quantity Data (1921-Q)
  - Up to 21 JSON file format submissions (CDRL is the 21 files in a ZIP file)
    - JSON: Java Script Object Notation



#### Goal:

- Modernize CCDR Submissions
- Streamline the Transmission Process
- Increase Government Analysts efficiency
- Data Mapping and Allocation transparency
- > Expected Results:
  - Improved Data Quality
  - Complete and thorough data for better analysis
  - Seamless Data Integration





#### **Comparing Legacy vs FlexFile**





#### FlexFile Cost and Hour (May 2019)

#### **Report Metadata**

Approved Plan Number **Submission Event** Period of Performance Reporting Organization Solicitation Number Date Prepared Classification

#### **Actuals To Date (ATD)**

Cost Account Code/Name Reporting Period Rec/Non Rec **Contractor Functional Categories Standard Functional Categories** Dollars/Hours by Period

#### **Govt. Furnished Information** (DD 2794)

WBS Code/Level/Name **Orders End Items** 

#### **Allocation Methodology**

**Allocation Method Types Allocation Components** All Required for: - WBS

- Order/End Item
- End Item/Units
- Units/Sublots

#### **Contractor Definitions and** Remarks

#### **CWBS** Dictionary

Dollars/Hours

Remarks by WBS element **Summary Remarks** 

#### **Forecasts At Completion**

Rec/Non Rec **Standard Functional Categories Detailed Functional Categories** 

#### **Summary Elements**

Subtotal General and Administrative Undistributed Budget Management Reserve Facilities Capital Cost of Money Contract Fee Price

#### **Forecasts Cost/Hour (optional)**

Dollars/Hours Reporting Period

#### **Other Contractor Info**

Additional Tags #1-#12 **CLIN** Rate Pools

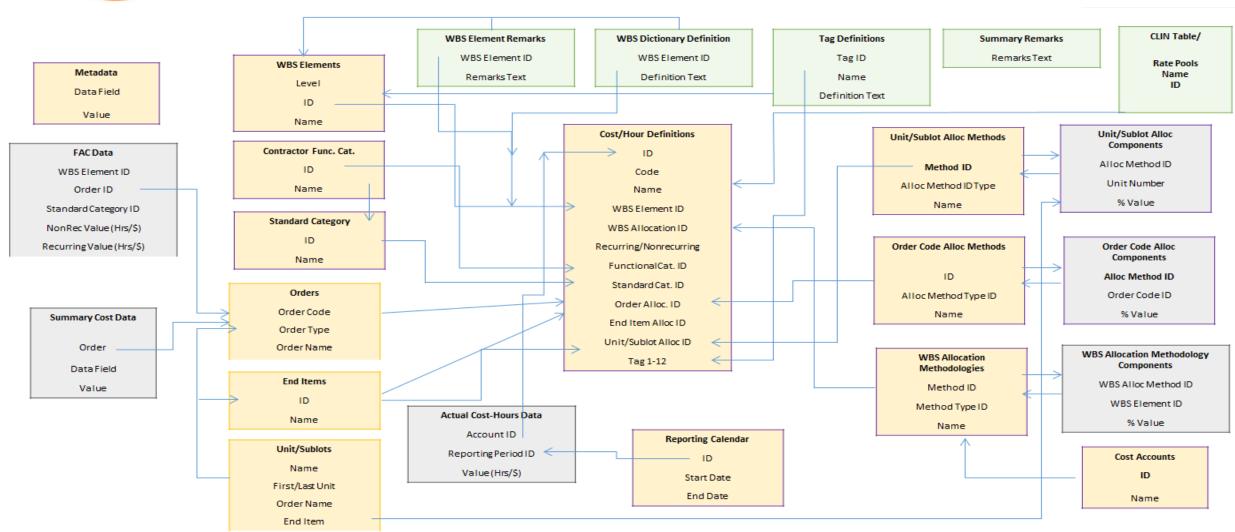
#### **Submissions:**

21 separate JSON formatted files compressed to one submitted zip file.



## FlexFile Data Model Relationships Cost and Hour





#### FlexFile Cost and Hour JSON Files



#### 3.2 File Contents

ZIP File Entries				
Name	Table			
FileType.txt	[N/A]			
ReportConfiguration.json	ReportConfiguration			
ReportMetadata.json	ReportMetadata			
OrdersOrLots.json	OrdersOrLots			
CLINs.json	CLINs			
EndItems.json	EndItems			
WBS.json	WBS			
Accounts.json	Accounts			
Functional Categories. json	FunctionalCategories			
Functional Overhead Categories. json	FunctionalOverheadCategories			
UnitsOrSublots.json	UnitsOrSublots			
ReportingCalendar.json	ReportingCalendar			
SummaryCostData.json	SummaryCostData			
ActualCostHourData.json	ActualCostHourData			
Forecast At Completion Cost Hour Data. js on	ForecastAtCompletionCostHourData			
Allocation Methods. json	AllocationMethods			
AllocationComponents.json	AllocationComponents			
SummaryRemarks.json	SummaryRemarks			
WBSElementRemarks.json	WBSElementRemarks			
WBSDictionaryDefinitions.json	WBSDictionaryDefinitions			
CostHourTagDefinitions.json	CostHourTagDefinitions			

Above Files included in one ZIP file which then becomes the FlexFile Cost and Hour CDRL Submittal

#### **Comparing Legacy vs FlexFile**





#### FlexFile Quantity Data (May 2019)

#### **Report Metadata**

Approved Plan Number Submission Event Period of Performance Reporting Organization Solicitation Number Date Prepared Classification

### Govt. Furnished Information (DD 2794)

WBS Code/Level/Name Orders End Items

#### Contractor Definitions and Remarks

Remarks by WBS element Summary Remarks

#### **Quantities To Date**

WBS Code
Order/Lot
End Item
Completed Quantity To Date
In Process Quantity
Standard Functional Categories
Dollars/Hours by Period

#### **Quantities At Complete**

WBS Code
Order/Lot
End Item
Delivered Quantity At Completion
Internal Quantity At Completion
Coproduction Or Concurrent Quantity At Completion
GFE Quantity At Completion

#### **Production Sequence**

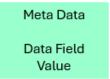
Order/Lot End Item First Unit Number Last Unit Number Is Internal?

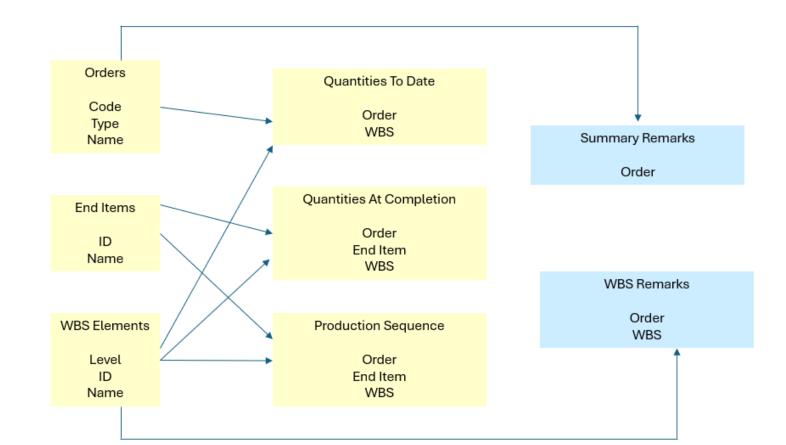
#### **Submissions:**

• 10 separate JSON formatted files compressed to one submitted zip file.



#### FlexFile Data Model Relationships Quantity Data







#### FlexFile Quantity Data JSON Files



#### 3.2 File Contents

ZIP File	ZIP File Entries				
	Name	Table			
	FileType.txt	[N/A]			
	ReportMetadata.json	ReportMetadata			
	OrdersOrLots.json	OrdersOrLots			
	EndItems.json	EndItems			
	WBS.json	WBS			
	Quantities At Completion. json	Quantities At Completion			
	QuantitiesToDate.json	QuantitiesToDate			
	ProductionSequence.json	ProductionSequence			
	SummaryRemarks.json	SummaryRemarks			
	WBSElementRemarks.json	WBSElementRemarks			

Above Files included in one ZIP file which then becomes the FlexFile Quantity Data CDRL Submittal

#### **SRDR Review**



### Let's review the SRDR

#### **SRDR**



Software Resources Data Reporting (SRDR) is a mechanism used by the Department of Defense (DoD) cost and acquisition communities to:

- collect cost and technical data on government and contractor software development,
- software maintenance and
- Enterprise Resource Planning (ERP) development efforts.

The SRDR Data Item Description (DID) provides the guidance and instruction for the preparation of data and information that is submitted using these three reporting formats:

Format 1, DD Form 3026-1, Software Development Report, provides the reporting format for software development efforts. Software development reports accommodate initial reports with estimated values, interim reports with a combination of estimated and actual values, and final reports with actual values.

Format 2, DD Form 3026-2, Software Maintenance Report, provides the reporting format for software maintenance efforts. Software Maintenance Reports provide actual values and are submitted on an annual basis unless the Cost Working Integrated Product Team (CWIPT) deems otherwise.

Format 3, DD Form 3026-3, ERP Software Development Report, provides the reporting format for ERP programs. ERP or Defense Business Systems are considered a special case of a software development effort.

#### **SRDR**



Each SRDR format requires that information and data be submitted in two Parts.

Part 1 includes identifying information, as well as, software size, schedule, and technical characteristics.

Part 1 is required to be submitted in eXtensible Markup Language (XML) format.

• Software Engineers fill out the Excel Worksheets which then are converted to XML files for submission

Part 2 provides effort data by month must be submitted in Excel format.

• Where possible, the information provided in Part 2 should align with the data provided in companion Contractor Cost Data Reports (CCDRs).

Any phase of a program may use any of the SRDR formats.

The CWIPT will make a determination as indicated on the Cost and Software Data Reporting (CSDR) plan which SRDR format(s) is required for the specific effort based on the software scope and effort.

#### **SRDR** Thresholds



#### **Development and Enterprise Resource Planning Efforts**

- All contracts, subcontracts, and government-performed efforts, regardless of acquisition phase and contract type, including non-FAR agreements, for developing and/or producing software valued at more than \$20 million, then-year dollars, for:
  - Programs that exceed the ACAT I-II level thresholds.
  - IS programs anticipated to exceed \$100 million, then-year dollars, in acquisition expenditures.
  - Middle Tier Acquisition Programs anticipated to exceed \$100 million, then-year dollars, in acquisition expenditures.
- High-risk or high-technical-interest software efforts estimated below \$20 million, then-year dollars, as determined by the CSDR plan approval authority, if the overall effort inclusive of non-software efforts exceeds \$20 million, then-year dollars.

#### **Maintenance Efforts**

- For all contracts, subcontracts, and government-performed efforts, regardless of acquisition phase and contract type, including non-FAR agreements, for:
  - Programs with previous SRDR development or enterprise resource planning requirements or software maintenance efforts of more than \$20 million, then-year dollars.
  - Programs that exceed the ACAT I-II level thresholds.
  - IS programs anticipated to exceed \$100 million, then-year dollars, in acquisition expenditures.

#### **SRDR** Thresholds Examples



#### Example Scenario #1

- Total Software Development Effort = \$45M
- Prime SW Dev Effort = \$25M
- Subcontractor SW Dev Effort = \$20M
- BOTH prime and subcontractor provide an SRDR

#### **Example Scenario #2**

- Total Software Development Effort = \$45M
- Prime SW Dev Effort = \$35M
- Subcontractor SW Dev Effort = \$10M
- The prime contractor provides an SRDR and reports the subcontractor SLOC and effort (dollars or hours)

#### Example Scenario #3

- Total Software Development Effort = \$45M
- Prime SW Dev Effort = \$15M
- Subcontractor #1 SW Dev Effort = \$10M
- Subcontractor #2 SW Dev Effort = \$10M







### Things to Think About

#### **Initial Questions**





Where does the necessary data reside?

Can you retrieve everything from your EVMS application?

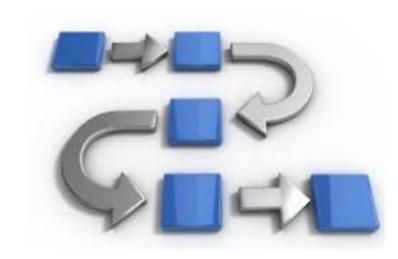




OR will it require accessing multiple Data Sources?

#### **Challenges**





#### **Allocation Methodologies**

- WBS
- Unit/Lot
- Orders
- End Items
- Ability to easily update/modify
- This is NOT Trivial!

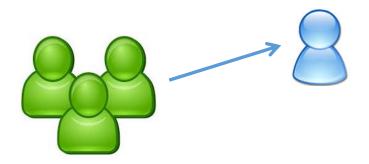
#### **Challenges**





#### **WBS Allocations**

- Cost Collector to DD 2794 Plan WBS Allocations
- Based on defined Methodology
  - One to one Mapping
  - OR => One to Multiple Mapping
- Perform on recurring basis
  - Either while creating the FlexFile
  - Or during each submittal

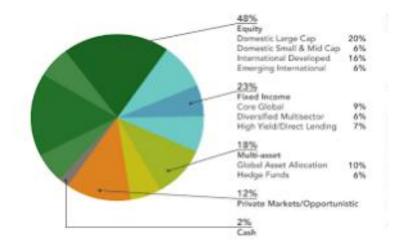


#### **Standard Category Mapping**

- Functional Category to Standard Category Mapping
  - Is this a one to one or many to one?
  - What Database fields are required to identify this mapping?

#### **Challenges**







#### **Unit/Lot Allocations (if required)**

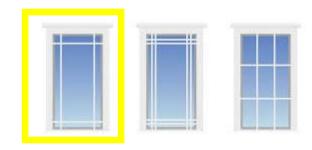
- Based on defined Methodology
  - One to One Mapping
  - OR => One to Multiple Mapping
- Perform on recurring basis
  - Either while creating the FlexFile
  - Or during each submittal

#### **Rate Pools (Functional Overheads)**

- Defined at Functional Category Level
- Requires User Interface for mapping

#### **Solution Option #1**





Contractor manually manipulates Data into FlexFile Model (cPET 3-part Excel Workbooks)

- Manual Mapping
- Manual Allocations
- Manual Entry
- Ultimately requires Government Furnished tool to convert to JSON submittal?
- LEGACY?





#### **Solution Option #2**





Contractor uses own IT Solution to produce required submittals

- Design Cost
- QA Cost (IT and Finance)
- Implementation Cost
- Recurring IT Support Cost
- All for an Annual Submittal???

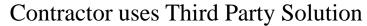




#### **Solution Option #3**







- Optimal Solution
- Best Fit for Annual Submittal
- Least Costly





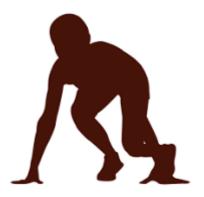


Reproducible, Reliable and Sustainable CCDR Reporting



#### **Summary**





# So.... ARE YOU READY?





# Questions?



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